

# **Strategic Direction 2013-2016**

#### **Strategic Planning Process to date:**

a) During initial Strategic Planning Session in December of 2012, the Library Board reviewed and developed Mission and Vision Statements:

#### Mission Statement:

Grey Highlands Public Library contributes to an enriched community by providing and developing comprehensive public library and information services to Grey Highlands residents and visitors.

#### **Vision Statement:**

The Grey Highlands Public Library System will be recognized as the community's place to connect, explore and learn.

b) **Environmental Scan**: an environmental scan exercise was performed using the SWOT analysis to determine the current situation and assist in the development of core strategies (goals) and objectives. Highlights of that process include:

#### Strengths

- Four accessible and welcoming branches Flesherton, Kimberley, Markdale, Virtual
- Diversified collection
- Experienced staff and board
- Good relationship with council
- Strong support through volunteers and Friends of the Library groups
- Highspeed Internet Wi-Fi access/up-to-date public computer workstations

#### Weaknesses

- Multiple staff retirements and need for succession planning
- Finances-budget pressures
- Alternative information access points for the public

### **Opportunities**

- Neighbouring libraries- county, union
- Shifts from analogue to digital (books to computers)
- School programs

#### **Threats**

- Municipal funding pressures
- User levels of activity
- Competing services
- Neighbouring libraries
- Technology
- c) At the May 8, 2013 Planning Meeting the Grey Highlands Public Library Board and Staff identified the following core strategies:
  - Promote Strong Community Service
  - Grow the Electronic Digital Service
  - Increase programming services
  - Advocate public library service
  - Contribute to an integrated approach to cultural service in the Municipality of Grey Highlands
- d) The Library Board and staff will take the following actions to achieve these goals over the coming two to three years:

# 1. Promote Strong Community Service

- Ensure collections are current, relevant and responsive to community
- Ensure staff receive training and education (including technology skills) to provide excellent public service
- Review staff organizational structure
- Strengthen outreach services (Homebound, Bulk Loans to Organizations)
- Focus on literacy

# 2. Grow the Virtual (Electronic) Service

- Hire Virtual Branch Librarian
- Enhance functionality of the website and Virtual branch to increase community engagement and interaction
- Further develop and enhance online resources (i.e. E-books) for improved usability
- Continue to upgrade technical infrastructure (computer hardware, software, Internet connection).
- Provide information and training workshops on new electronic resources

# 3. Increase programming services

- Author readings (local authors, grants)
- Adult Programming
- Computer/Technology/Other training for public
- Programmes beyond library walls (schools, Foodbank, seniors groups)

## 4. Advocate Public Library Service

- Enhance Marketing and Promotion
- Provide information and training on the use of the library resources and the many formats that we offer
- Library Column/ Facebook
- Ensure library hours are responsive to needs of community

# 5. Contribute to integrated approach to Culture in the Municipality of Grey Highlands

- Working with Museum
- Working with Municipality
- Working with Local Artists
- Increasing programmes
- Cultural Committee Involvement

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